

ISCPO LONDON SUMMIT

Minimising cargo losses & optimising the resilience of supply chains

Harry Hughes
UK Ambassador TAPA EMEA

A MULTI-BILLION EURO 'INDUSTRY'

Cargo crime is costing supply chains in Europe,
the Middle East & Africa €billions in losses
annually... and the risk to supply chain resilience
is unprecedented and growing at pace



THE CALL

**'Your products have
been stolen...'**



THE BIGGEST CONCERN...

OCGs understand supply chain vulnerabilities...
and how to exploit them.

- A 24/7/365 'business'
- 'Corporate' style structures
- Ready-made buyers
- Crime-as-a-service
- Stolen-to-order crimes
- Funding other serious OCG crimes

'Criminal organisations are evolving faster than supply chains themselves.'

Francesco Giannini, CEO, Multiprotexion



OCG NETWORKS

- >5,000 OCGs under investigation in the EU
- Tens of thousands of members
- >180 nationalities
- EU-based networks + international influence
- €139 billion in damage annually to the EU alone

Source: Europol



OCCs – WHAT DO THEY WANT?

They want it all...

HIGHER UNIT VALUE

- Luxury/Fashion Goods
- Electronics
- Jewellery/Precious Metals
- Cash-in-Transit
- Computers/Laptops
- Phones
- Auto Parts & Tyres
- Metal
- Bicycles
- Furniture
- Household Appliances

LOWER UNIT COST BUT HIGH VOLUME = HIGH VALUE

- Food & Drink
- Tobacco
- Fuel
- Pharmaceuticals
- Cosmetics & Hygiene
- Clothing & Footwear
- Tools/Building Materials
- Toys & Sports Equipment
- + Empty trucks are a target,
often to be used in other
crimes...



How criminals target your supply chain

From inside jobs to organised crime, criminals exploit gaps in security. They use force, deception and false identities to get access to your goods.

Breaking in & taking goods

- Slashing vehicle curtains and roofs
- Forcing rear doors and locks
- Targeting unattended vehicles
- Breaking into warehouses at night
- Ram raids on facilities

Deception & inside information

- Inside help and leaked shipment details
- Fake carriers, drivers and documents
- Fraudulent collections
- False delivery address changes
- Misusing online freight exchanges
- Invented breakdowns to DELAY investigations

Attacking drivers & vehicles

- Threatening drivers and warehouse staff
- Posing as police or traffic officers
- Roadblocks and hijackings
- Stealing from moving vehicles
- Targeting final delivery stops
- GPS jammers used to block tracking
- Gas or pepper spray attacks



OCC ATTACKS

Typical hallmarks

- Intelligence-based attacks
- Large groups of offenders
- Disguised & weaponised
- Threat of extreme violence
- Fast paced
- M.O: roadblocks, burning vehicles, gunshots, explosives, 3-point nails







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CAM01



Transported Asset Protection Association

Organised criminal groups conducting a targeted attack on a parked refrigerated vehicle. Multiple offenders wearing balaclavas use power tools to remove the rear door lock in a well-lit area, demonstrating the confidence, coordination, and increasing boldness of cargo crime across Europe.



THE WAKE-UP CALL

In the north east corner of the U.S, thieves targeted an unassuming warehouse facility in a small town...

- Reportedly vaulting the perimeter wall
- Using a ladder concealed the previous day to climb onto the roof
- Cutting a hole in the roof
- Abseiling onto the warehouse floor
- Disabling the alarm system
- Driving a truck and trailer unit into the yard

Reports confirmed they spent some 2 hours in the facility ... before completing the largest cargo theft in the state's history...



LOSS VALUE: \$60-80 MILLION

- x40 shrink-wrapped pallets stolen
- Thousands of boxes of medicines
- Antidepressants & antipsychotic drugs
- The \$ figure related to the wholesale value of the products stolen



FRAUDULENT PICK-UPS

- A big growth area for cargo crime in EMEA, particularly in Russia but also elsewhere across the region
- Drivers and vehicles using falsified identification and documentation
- Offenders often create fake profiles on online freight exchanges and bid low to 'win' shipment deliveries
- Often, loads secured by thieves via online exchanges are then outsourced to legitimate transport providers. Once they collect the goods, the thieves notify the innocent driver of a change of delivery address



€3,000,000 shipment
of phones – Aviation
Transportation Facility,
Amsterdam

Biggest recorded loss
involving Fraud in latest
*TAPA EMEA Cargo Theft
Annual Report*



PHARMACEUTICAL THEFT — ITALY

CARGO VALUE: €8 MILLION

Ercolano, near Naples, Italy | 12 February 2026

- 4 pallets of Alzheimer's and multiple sclerosis medicines
- Criminals posed as authorised couriers
- Collection order shown on a tablet; false vehicle plates
- Entire shipment recovered by the Carabinieri

Verify the carrier, driver and vehicle before releasing goods.

Reported cargo value; not a confirmed final loss.

TAPA EMEA
Transported Asset Protection Association



Illustrative image

WE FIGHT CARGO CRIME & BUILD SUPPLY CHAIN RESILIENCE

The Transported Asset Protection Association (TAPA)
is the world's leading cargo security & supply chain
resilience Association

- Founded in 1997
- In 3 global regions: the Americas, Asia Pacific, and Europe, Middle East & Africa
- Mission: to minimise cargo losses and optimise the resilience of our members' supply chains
- We are the industry response to cargo crime and supply chain security risks



TAPA EMEA
Transported Asset Protection Association

Our members are global manufacturers/ shippers, including...



... & LOGISTICS SERVICE PROVIDERS



The latest companies joining the TAPA EMEA Family include...

AIRBUS



HUAWEI

CHEP

DAIMLER TRUCK



DP WORLD



Dior

GUESS



FUJIFILM
Value from Innovation

HIKVISION®
See Far, Go Further

IRON MOUNTAIN®

Lenovo

SG
SCIENTIFIC GAMES



MAERSK

Moët Hennessy



NOVARTIS

CRANE®
WORLDWIDE LOGISTICS

reckitt®

TESCO

swissport



Posteitaliane

TESLA

TEMIS
LUXURY

THG

TURKISH AIRLINES

UNiserve
your global business

wayfair®

vodafone



#1 SUPPLY CHAIN RESILIENCE NETWORK

OUR MEMBER COMMUNITY

EMEA FULL

Manufacturing, Transport &
Logistics, & Insurance Companies

815

EMEA ENTERPRISE

Multinational Logistics
Service Providers

3

SECURITY SERVICE PROVIDER (SSP)

Security Products &
Services Suppliers

98



COUNTRY FULL

121

COUNTRY SSP

12

LAW ENFORCEMENT AGENCIES

135

PARKING PLACE OPERATORS

38

CONSULTANTS (NO PRODUCTS)

25

ASSOCIATE PARTNERS

45

HONOURARY MEMBERS

15

NUMBER OF COUNTRIES IN EMEA WITH TAPA EMEA MEMBERS

55



= 'Google' for cargo crime prevention



Better intelligence. Better decisions.

TIS + TAPATRON — ask the questions that matter.



What pharmaceutical thefts have been reported?



Where are the risks along our planned route?



Where can we find secure truck parking?



Which facilities are TAPA FSR-certified?

Use recorded incidents, trends and location data to support your decisions.



Ask in plain English. Find and explore TIS intelligence faster.



CARGO CRIMES IN OUR DATABASE

UPDATED IN LAST 24 HOURS

258,323

PERIOD: Last 3 years



NUMBER OF COUNTRIES REPORTING CARGO CRIMES

UPDATED IN LAST 24 HOURS

155

PERIOD: Last 3 years



TOTAL VALUE OF CRIMES REPORTING A LOSS VALUE

UPDATED IN LAST 24 HOURS

€3,752,192,046

PERIOD: Last 3 years



AVERAGE VALUE OF MAJOR CARGO CRIMES (LOSS = €100K+)

UPDATED IN LAST 24 HOURS

€1,988,877

PERIOD: Last 3 years





DAILY LOSS VALUE (LAST 3 YEARS)

UPDATED IN LAST 24 HOURS

€3,426,659



OUR INTELLIGENCE REDUCES SUPPLY CHAIN LOSSES

TIS records all cargo theft incidents reported to TAPA EMEA to show when, where & how crimes are occurring, the products being targeted, and the loss values involved, and offers...

- Enhanced analytics & incident mapping
- Country & region searches
- Cargo crime by product type
- Dashboard data
- Online network of secure truck parking sites
- Visibility of TAPA FSR and TSR certified facilities and trucking operators
- Supports route planning to avoid crime hotspots
- Data used to support security investment
- 24/7365 access to members & law enforcement



CARGO THEFT BY COUNTRY

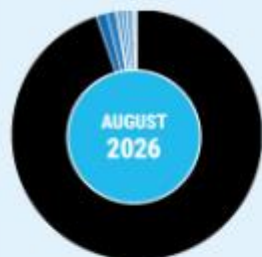


65 Number of countries in EMEA reporting incidents



 **€123,038,684**

Total loss for the 347 or 1.5% of crimes stating a value



LOCATION TYPE

Unknown	21,926	96.40%
Retail Store	329	1.48%
Origin Facility	253	1.11%
En Route	93	0.41%
Services 3rd Party Facility	79	0.35%
Railway Operation Facility	19	0.08%
Unclassified Parking	18	0.08%
Destination Facility	7	0.03%
Maritime Transportation Facility	3	0.01%
Secured Parking	3	0.01%
Road Transportation Facility	2	0.01%
Authorised 3rd Party Facility	1	0.00%



€1,313,950

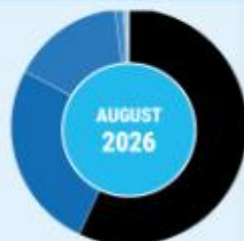
Average loss for the 91 recorded cargo thefts with a value of €100,000 or more reported to the TAPA EMEA Intelligence System (TIS) in August 2026

18

Crimes in EMEA
recording a loss value
of between €50,000
& €100,000, totalling
€1,279,895

21

Number of TAPA TIS product categories recording losses in August 2026

**INCIDENT CATEGORY**

Theft from Facility	12,730	38.80%
Theft	5,829	23.64%
Robbery	3,418	19.16%
Hijacking	394	1.72%
Theft from Vehicle	217	0.96%
Theft of Vehicle	40	0.16%
Theft of Trailer	29	0.12%
Theft from Trailer	24	0.11%
Counterfeit	21	0.09%
Truck Theft	16	0.07%
Theft from Container	7	0.03%
Fraud	3	0.01%
Theft from Train	3	0.01%
Clandestine	2	0.01%
Theft of Container	1	0.00%



AUGUST 2026

TOP 5		Rest of EMEA	
South Africa	71,611	Kazakhstan	
Germany	250	Slovenia	
Italy	122	Hungary	
Spain	101	Serbia	
France	86	Nigeria	
		Kuwait	
		Madagascar	
		Oman	
		Mozambique	
		Yemen	
		Cyprus	
		Mauritius	
		United Arab Emirates	
		Benin	
		Portugal	
		Jordan	
		Cameroon	
		Norway	
		Dominican	
		Cote d'Ivoire	
		Montenegro	
		Mali	
		Eswatini	
		Niger	
		Jersey	
		Belarus	
		Mayotte	
		Togo	
		Lebanon	
		Malawi	
		Algeria	
		Ghana	
		Iran	
		Liechtenstein	
		Lithuania	

TOTAL RECORDED INCIDENTS: 22,733



DAILY LOSS FOR INCIDENTS REPORTED IN AUGUST 2026

€3,968,989

**MODUS
OPERANDI
USED IN
LATEST
CARGO
THEFTS:**

Violent & Threat with Violence	15,068	70.25%
Unknown	5,866	25.82%
Intrusion	832	3.66%
Deception Other	30	0.13%
Internal	18	0.08%
Deceptive Pick Up	12	0.05%
Theft from Moving Vehicle	2	0.01%
Deceptive Stop	1	0.004%



€354,578

Average loss for all cargo crimes reported with a value



€70,000,000

BIGGEST REPORTED LOSS IN AUGUST 2026: The seizure of counterfeit goods - some 160,000 packs of chewing tobacco - and banknotes in a police operation at an Origin Facility in Northern Algeria.



SUPPLY CHAIN SECURITY STANDARDS



FACILITY SECURITY
REQUIREMENTS



TRUCKING SECURITY
REQUIREMENTS



PARKING SECURITY
REQUIREMENTS



CYBER SECURITY
STANDARD

Minimum supply chain security standards created by the industry, for the industry.
3-year revision cycle to address new and emerging risks.

FACILITY SECURITY REQUIREMENTS (FSR)

Designed to secure warehouses, distribution centres, and supply chain facilities. Compliance requirements include...

- The Facility Perimeter
- Outside Walls, Roof & Doors
- Office & Warehouse Entry & Exit Points
- Inside Warehouse & Office
- Security Systems: Design, Monitoring & Responses
- Training & Procedures
- Workforce Integrity
- Cyber Security



TRUCKING SECURITY REQUIREMENTS (TSR)

Designed to secure road transport services using hard-sided trucks and trailers, rigid vans or fixed body trucks, sea container road transportations, and soft-sided trucks and trailers. Compliance requirements include...

- Management Support & Responsibilities
- Training
- Tracking & Tracing
- On Route Protocols
- Workforce Integrity
- Physical Security
- Tracking Technology & Alarms
- Security Procedures
- Driver Security Training

Enhanced options available for monitoring, loading systems, rail transfer/tracking, escorts, IT & cybersecurity threats.



PARKING SECURITY REQUIREMENTS (PSR)

The most supported parking security standard in EMEA, PSR's compliance requirements include...

- Perimeter, Entry/Exit
- Points & Internal
- Parking Areas
 - Physical Security
 - CCTV
 - Lighting
 - Documented Procedures
- Management Commitment
- Onsite Security Staffing
- Training
- Security Practice
- Workforce Integrity
- Driver Comfort Services & Facilities



CYBER SECURITY STANDARD (CSS)

Launched in EMEA in 2025, CSS is the latest TAPA Supply Chain Security Standard, especially designed to help SME transport and logistics providers defend against cyber threats and attacks, aligned with the European Commission's Network and Information Security Directive (NIS2) and other global regulatory frameworks and cyber security legislation. Compliance requirements cover key risk areas of...

- IT Governance & Risk Management
- Threat Detection & Response
- Access Control & Network Security
- Data Protection & Encryption
- Incident Management & Recovery
- Employee Awareness & Training
- Supplier & Partner Risk Management



CERTIFICATION DASHBOARD

FSR STATUS

CERTIFICATIONS

1,302

COUNTRIES

68

GROWTH YoY

13%

TSR STATUS

CERTIFICATIONS

373

COUNTRIES

31

GROWTH YoY

15%

TRUCKS PROTECTED

42,916

PSR STATUS

PARKING SITES

181

COUNTRIES

16

GROWTH YoY

47%

PARKING PLACES

14,284

TRAINING & GUIDANCE

Companies using the TAPA Supply Chain Security Services are supported by:

- Flexible Online Training Courses
- Local language translations
- Guidance documents
 - CCTV
 - Locking Systems
 - Telematics
 - FSR Multisite
 - Subcontracting

Plus, certification advice from our in-house training team and approved Independent Audit Bodies.



Training

COLLABORATION = RESILIENCE

Let's get connected - I invite you to...

- Join the TAPA EMEA network
- Share all cargo crime incidents – tisteam@tapaemea.org
- Adopt our security standards
- Take a TAPA training
- Share our cargo risk and security intelligence
- Subscribe to our monthly *Vigilant* magazine
- Download our *TAPA TALKS* podcast
- Ask to join our security webinars
- Request a delegate place at our events





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CARGO CRIME. WHO CARES!?

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RESILIENCE = TAPARIZED

**In protecting supply chain resilience, we are
stronger when we work together**

THANK YOU - ANY QUESTIONS?